

## Industry-as-Laboratory: a research format for high-tech industry?



**Ed Brinksma**  
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Artemis & Itea Co-summit,  
Rotterdam, October 22, 2008

### Central Issue

**What are suitable research formats for  
open-innovation research for the  
European high-tech industry?**

## Session Programme

- Ed Brinksma (ESI, NL):  
The Industry-as-Laboratory Concept  
for High-Tech Systems
- Jozef Hooman (ESI, NL):  
An Industry-as-Laboratory Project: TRADER
- Kim Larsen (CISS,DK):  
CISS - Interaction between Danish Industry and  
Research on Embedded Systems

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- Kim Larsen (CISS,DK):  
Academic-Industrial Research in Denmark:  
The DaNES Project

## The European Context

- ⇒ Embedded systems & technology represent great economic and societal value for Europe
  - *strong high-tech industry*
  - *source of new economic activities*
  - *enabling solutions for economic and societal challenges*
  
- ⇒ Strong organizational basis
  - *national competence clusters*
  - *successes past programmes (EU IST, EUREKA ITEA, MEDEA)*
  - *new structures: ARTEMIS, ENIAC*
  
- ⇒ Need to grow productive European & national ecosystems
  - *joint research agendas*
  - *sharing knowledge, resources, networks*
  - *developing open innovation models*

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## High-tech ecosystem trends

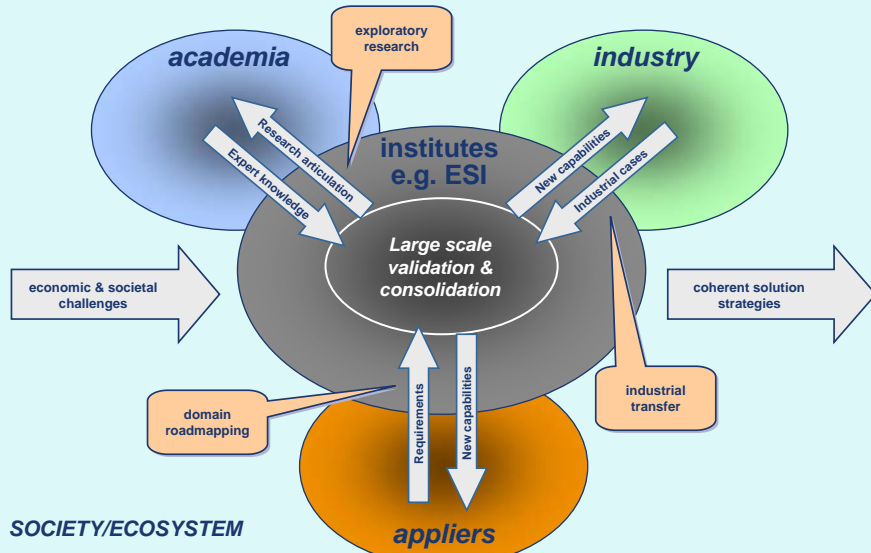
- ⇒ Growing complexity high-tech systems exceeds span of control of individual companies:
  - multidisciplinarity, technology development by suppliers*
  
- ⇒ R&D expenditure under pressure
  - OEMs: global competition*
  - SMEs: limited resources*
  
- ⇒ R&D shifts from individual companies to ecosystem (open innovation).
  - Unclarity about direction, financing, final responsibility, knowledge consolidation.*
  - Great need for neutral entities with a coordinating and integrating role in knowledge creation and consolidation.*

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## Validation & consolidation in ecosystem

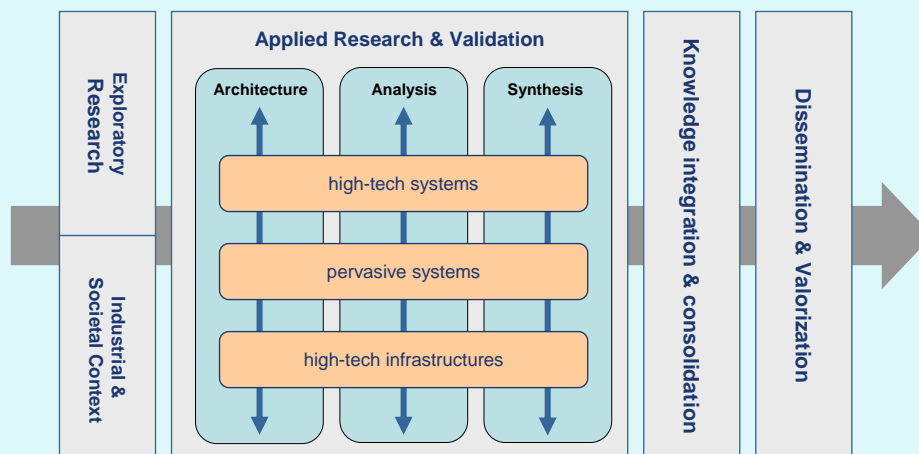


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## ESI programme structure



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**ESI Research Collaboration (national funding)**

Embedded Systems INSTITUTE

2008: approx. 150 fte

**Industrial Network**

**Academic Network**

Research cooperation with leading Dutch high-tech multinational industries & SME's

Research cooperation with all Dutch universities with embedded systems research

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Logos of partner organizations: Noldus, PHILIPS, NXP, THALES, ASML, DCE, VanDerKam, CH2D, TASS, DEMCON, Technology, FEI COMPANY, TU/e, Technische universiteit eindhoven, Katholieke Universiteit Nijmegen, TU Delft, RijG, University of Twente, imec, Universiteit Leiden, Universiteit van Twente, Universiteit Radboud, CWI, Katholieke Universiteit Leuven.

**Focus: high-tech system integration**

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Enabling Technologies

Systems of Systems

High-tech Systems

(Intelligent) Components

Boundaries are vague:

- increasing openness: networked systems
- increasing miniturization: systems on chip

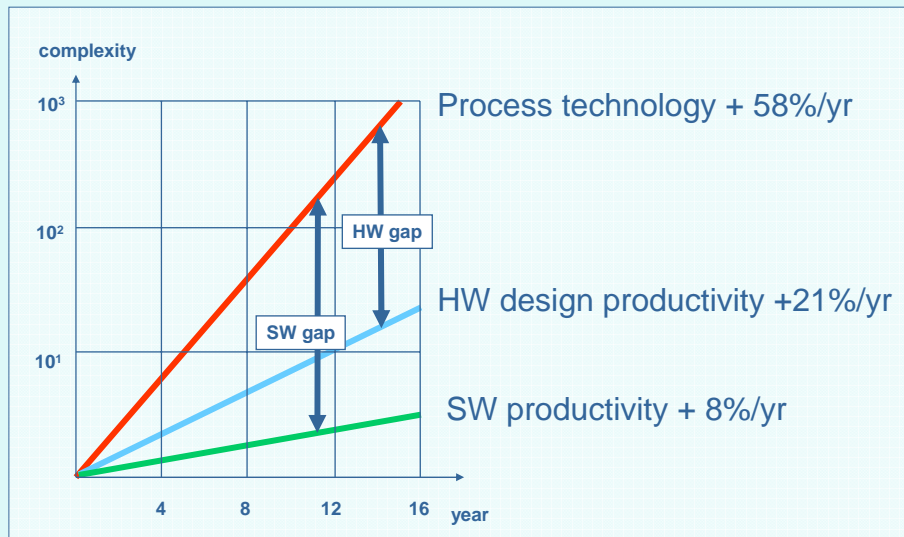
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Images on the left: a person in a lab, a server rack, a monitor, a car dashboard, and a satellite dish.

## The productivity gaps

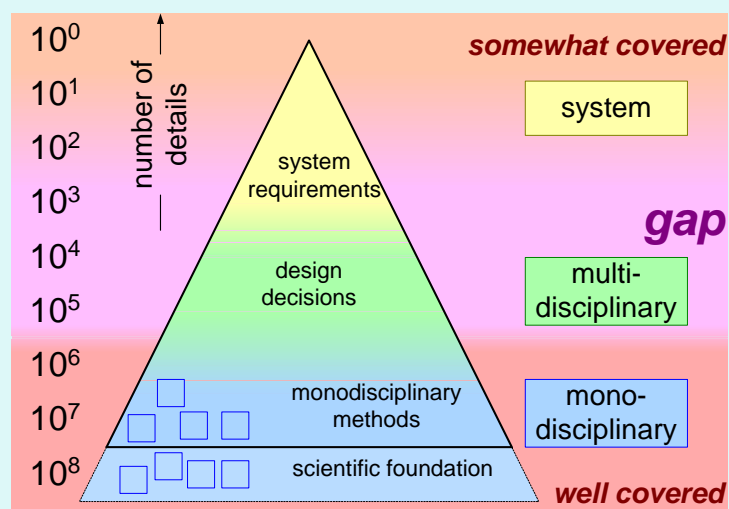


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## The design gap

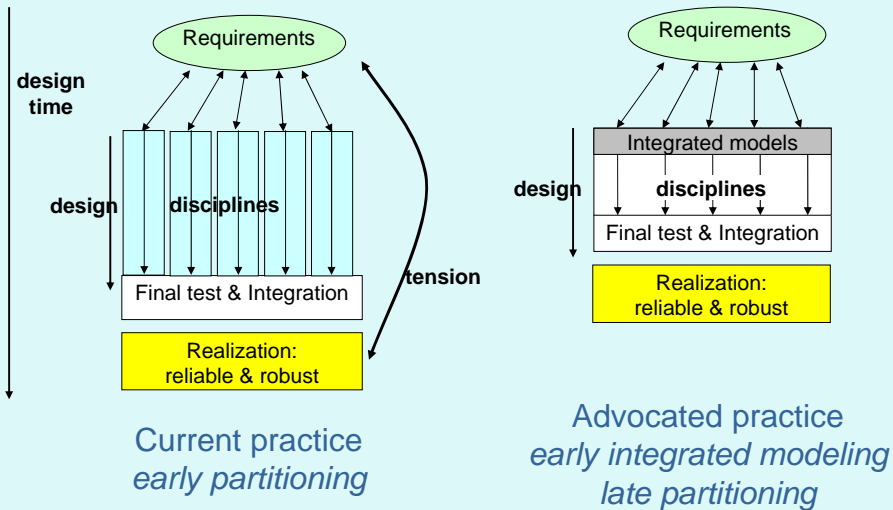


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## Late integration problem



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## System design tensions

Trade-offs between crucial *cross-cutting* design objectives:

- **Performance**  
quantified hard and soft real-time behaviour, use of resources, optimization of cost functions, etc.
- **Dependability**  
availability, reliability, safety, integrity, confidentiality
- **Evolvability**  
easy modification or extension by re-use of available design assets, product families, generic system components, etc.
- **other -ilities**

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# A bewildering variety



	Digital Television	Lithography Systems	Medical Systems	Mobile Phones	Automotive Systems	Digital Printers	Military Systems
<b>Life Span</b>	Medium	Long	Very Long	Very Short	Long	Long	Very Long
<b>Lead Time</b>	Short	Short	Medium	Very Short	Long	Medium	Long
<b>Volume</b>	Very High	Low	Low	Very High	Very High	Medium	Low
<b>Cost</b>	Very Low	High	High	Very Low	Medium	Medium	High
<b>Feature Extension</b>	Growing	Medium	High	Growing	Growing	Low	Growing

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